The Right Honorable Justin Trudeau, P.C., M.P. Prime Minister of Canada 80 Wellington Street Ottawa, Ontario K1A 0A2

Via electronic mail: PM@pm.gc.ca

The Honourable Steven MacKinnon, P.C., M.P. Minister of Labour and Seniors Place du Portage Phase II 165 de l'Hôtel-de-Ville Street Gatineau, Québec J8X 3X2

Via electronic mail: MinistrePT-LPMinister@labour-travail.gc.ca

The Honourable Pablo Rodriguez, P.C., M.P. Minister of Transport and Quebec Lieutenant 330 Sparks Street
Ottawa, Ontario K1A 0N5

Via electronic mail: TC.MinisterofTransport-MinistredesTransports.TC@tc.gc.ca

Re: Potential Labour Disruption in Class I railways

Dear Prime Minister and Ministers:

We are writing to urge you to immediately intervene and do everything necessary to avert a disruption in Canada's Class I railways.

A concurrent or sequential work stoppage at both major railways will leave Canadians with access to fewer goods and products, driving up prices and exacerbating affordability challenges. A failure to act swiftly will also put the livelihoods of millions of workers in jeopardy.

A disruption to our railway system will have an immediate impact on thousands of businesses from coast to coast and to commuters in several major urban centres. All of Canada's ports, logistics and warehouse operators, and suppliers will be affected, while a prolonged stoppage will quickly lead to shortages of supplies for numerous industries, forcing businesses to suspend their operations and furlough their employees. Factoring in the millions of Canadian jobs that would be impacted, the magnitude of the disruption is daunting.

Our international reputation and relationship with our trading partners is also at stake. Canada's railways transport \$380 billion worth of goods annually – that's over \$1 billion each day – and account for half of the country's exports. A prolonged railway strike will also surely weaken Canada's negotiating position in advance of the renewal of the Canada-United States-Mexico Agreement in 2026. A loss of confidence from our most important trading partner would take years to repair.

The uncertainty around the potential of a nationwide rail strike has already forced businesses across the country to adjust their operations (see Appendix).

We are respectfully asking that you safeguard the well-being of Canadians and the country's reputation as a reliable trading partner by ensuring that a disruption to our national railway system does not occur.

To support this effort, we would like to propose a meeting with you and a select group of association leaders as soon as possible. This meeting would provide an opportunity to discuss our concerns in detail and to explore how we, Canada's business community, can support the government in preventing any potential disruption.

Thank you for your attention to this urgent matter.

Sincerely,

Abbotsford Chamber of Commerce Alberta Food Processors Association Alberta Chambers of Commerce Association of Equipment Manufacturers Assiniboia Chamber of Commerce Association of Footwear + Apparel Canada Atlantic Chamber of Commerce BC Food & Beverage Battlefords & District Chamber of Commerce Beer Canada British Columbia Construction Association **Burlington Chamber of Commerce** Cambridge Chamber of Commerce British Columbia Trucking Association **Business Council of Canada** Canadian Chamber of Commerce Cap-Acadie Chamber of Commerce Canadian Agri-Food Trade Alliance Canadian Association of Petroleum Producers Chamber of Commerce Brantford-Brant Chamber of Commerce for Greater Moncton Canadian Association of Recycling Industries Chetwynd Chamber of Commerce Canadian Automobile Dealers Association Cold Lake Regional Chamber of Commerce Canadian Canola Growers Association Consort & District Chamber of Commerce Canadian Cattle Association Fort Nelson & District Chamber of Commerce Canadian Construction Association Greater Kingston Chamber of Commerce Canadian Corrugated and Containerboard

Association

Greater Niagara Chamber of Commerce

Greater Saskatoon Chamber of Commerce

Halton Hills Chamber of Commerce

Hamilton Chamber of Commerce

High River Chamber of Commerce

London Chamber of Commerce

Madoc & District Chamber of Commerce

Manitoba Chambers of Commerce

Mississauga Board of Trade

North Bay & District Chamber of Commerce

Port Hope & District Chamber of Commerce

Prince George Chamber of Commerce

Quebec's Federation of Chambers of Commerce

Quinte West Chamber of Commerce

Sarnia Lambton Chamber of Commerce

Saskatchewan Chamber of Commerce

Surrey Board of Trade

Thunder Bay Chamber of Commerce

Tillsonburg District Chamber of Commerce

Tri-Cities Chamber of Commerce

Truro & Colchester Chamber of Commerce

Tumbler Ridge Chamber of Commerce

Windsor-Essex Regional Chamber of Commerce

Yorkton Chamber of Commerce

Canadian Federation of Agriculture

Canadian Federation of Independent Business

Canadian Fluid Power Association

Canadian Food Exporters Association

Canadian Franchise Association

Canadian Fuels Association

Canadian Home Builders' Association

Canadian International Freight Forwarders

Association

Canadian Kitchen Cabinet Association

Canadian Manufacturers and Exporters

Canadian Paint and Coatings Association

Canadian Pork Council

Canadian Produce Marketing Association

Canadian Rental Association

Canadian Sugar Institute

Canola Council of Canada

Chamber of Marine Commerce

Chemistry Industry Association of Canada

Conseil de la transformation alimentaire du Québec

Electro-Federation Canada

Fenestration Canada

Fertilizer Canada

FETCO

Food & Beverage Atlantic

Food and Beverage Canada

Food and Beverage Ontario

Food & Beverage Manitoba

Food, Health and Consumer Products of Canada

Food Producers of Canada

Forest Products Association of Canada

Freight Management Association of Canada

Global Automakers of Canada

Global Cold Chain Alliance

Grain Growers of Canada

Hearth, Patio & Barbecue Association of Canada

I.E. Canada

Independent Contractors and Businesses

Association

Medtech Canada

Mining Association of Canada

National Maritime Group

Nature and Outdoor Tourism Ontario

New Car Dealers Association of B.C.

Ontario Craft Brewers

Pets Canada

Private Motor Truck Council of Canada

Pulse Canada

Quebec Employers Council

Quebec Hemp and Cannabis Industry Association

Responsible Distribution Canada

Retail Council of Canada

Shipping Federation of Canada

Southern Interior Construction Association

Truck Training School Association of Ontario

Western Canadian Shippers' Coalition

Western Grain Elevator Association

Wheat Growers Association

Wood Manufacturing Cluster of Ontario

Enclosure